

## Town of Canora

### General Operating Budget Summary for the Year 2020

<b>Revenues</b>		<b>Expenditures</b>	
Municipal tax levy	1,854,151	General government services	556,251
Abatements & adjustments	-25,340	Protective services	333,222
Discounts on taxes	-38,500	Transportation services	1,386,417
Trailer licence fees	2,373	Environment and health services	365,595
Penalty on tax arrears	44,000	Planning and development services	133,188
Grants in lieu of taxes	249,722	Recreation and cultural services	615,331
Operating grants	462,241	Water and sewer utilities	550,124
Fees and charges	792,948		<u>3,940,126</u>
Utilities	801,390		
Capital asset proceeds	0	Amortization	-791,358
Interest income	23,500		
Other	2,400	Transfers to allowances	466,727
	<u>4,168,885</u>	Long term debt repayments	316,213
		Capital asset expenditures	1,001,012
Capital grants	421,851		
Transfers from allowances	341,984		
Long term debt issued	0		
<b>Total revenues</b>	<u><u>4,932,720</u></u>	<b>Total expenditures</b>	<u><u>4,932,720</u></u>

The municipal tax levy is determined by applying a mill rate of 14.05 mills to the Town's total taxable assessment of 100,130,035 which produces a municipal tax levy of 1,854,151. A minimum tax of 1,000 for land and 1,260 for land and improvements is applied.

This budget was adopted by Canora Town Council on the 5th day of May, 2020



  
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 Mayor

  
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 Chief Administrative Officer

**TOWN OF CANORA  
2020 OPERATING BUDGET**

**Operating revenue**

	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 BUDGET</b>
<i>Mill rate</i>	13.87	13.87	14.05	14.05
<b>TAXES</b>				
410-110-100 Municipal tax revenue	1,811,826	1,806,057	1,868,653	1,854,151
410-120-100 Abatements and adjustments	-38,961	-26,055	-24,788	-25,340
410-130-100 Tax discounts - property	-37,216	-39,035	-38,633	-38,500
Net levy for municipal purposes	<u>1,735,649</u>	<u>1,740,967</u>	<u>1,805,232</u>	<u>1,790,311</u>
410-300-100 Trailer licence fees (municipal portion)	2,365	2,365	2,373	2,373
410-400-110 Current tax penalties - property	22,636	26,756	37,165	44,000
410-400-190 Current tax penalties - local improvements	0	0	0	0
Total taxes	<u>1,760,651</u>	<u>1,770,089</u>	<u>1,844,771</u>	<u>1,836,684</u>
<b>UNCONDITIONAL GRANTS</b>				
Provincial				
450-110-100 Municipal Operating Grant	432,598	403,299	415,000	460,248
Total unconditional grants	<u>432,598</u>	<u>403,299</u>	<u>415,000</u>	<u>460,248</u>
<b>GRANTS IN LIEU OF TAXES (municipal share)</b>				
Federal				
450-500-070 Post office	4,602	4,602	4,662	4,661
450-500-100 RCMP	11,418	11,418	11,566	11,494
Total federal GIL	<u>16,020</u>	<u>16,020</u>	<u>16,228</u>	<u>16,155</u>
Provincial				
450-800-100 SaskPower utility surcharge	113,443	116,892	114,479	114,000
450-620-100 SaskEnergy	24,954	36,989	56,605	56,000
450-640-100 Sask Property Management Corp	695	1,031	1,034	1,034
450-650-100 SaskTel	4,644	4,644	4,704	4,704
450-660-100 Saskatchewan Liquor and Gaming	2,572	0	0	0
Total provincial GIL	<u>146,307</u>	<u>159,556</u>	<u>176,823</u>	<u>175,738</u>
Other				
450-710-100 Canora Housing Authority	57,222	56,642	57,829	57,829
Total other GIL	<u>57,222</u>	<u>56,642</u>	<u>57,829</u>	<u>57,829</u>
Total Grants in Lieu of Taxes	<u>219,548</u>	<u>232,218</u>	<u>250,879</u>	<u>249,722</u>
Total taxes and unconditional revenue	<u>2,412,797</u>	<u>2,405,606</u>	<u>2,510,650</u>	<u>2,546,654</u>

## FEES AND CHARGES

### General government

420-200-200	Sale of supplies and property	1,113	38	165	500
420-300-100	Rentals - building	16,286	16,200	15,985	15,000
420-300-110	Rentals - land	5,637	5,731	5,637	5,600
420-300-120	Rentals - farm	2,646	3,604	2,804	2,800
420-700-200	Licences - business	3,280	3,650	5,200	4,000
420-700-220	Licences - direct sellers	60	120	150	120
420-710-100	Permits	4,262	2,543	4,421	3,000
420-800-100	Tax certificates	1,525	1,975	2,050	1,800
420-800-200	Services provided	2,559	711	659	600
420-800-220	Appeal fees	1,539	2,376	0	0
	Total general government	<u>38,907</u>	<u>36,948</u>	<u>37,070</u>	<u>33,420</u>

### Protective services

420-400-300	Fire fees	58,637	58,613	102,347	215,022
420-700-240	Building inspections	3,982	5,115	6,298	5,000
420-700-210	Animal control - pet licences	445	1,200	1,140	1,000
420-900-100	Fines - police court	6,450	9,094	16,259	16,000
420-910-100	Animal control - fees & fines	0	0	0	0
	Total protective services	<u>69,513</u>	<u>74,022</u>	<u>126,043</u>	<u>237,022</u>

### Transportation services

420-100-100	Custom work	3,437	8,114	25	500
	Total transportation services	<u>3,437</u>	<u>8,114</u>	<u>25</u>	<u>500</u>

### Environmental Health Services

420-850-110	Landfill fees	39,965	115,368	66,647	70,000
420-850-120	Waste collection fees	217,955	217,371	223,330	248,000
420-600-100	Cemetery - plots and interments	54,200	62,250	49,800	50,000
420-600-110	Cemetery - monument permits	1,050	853	900	800
420-600-120	Handi Bus	0	11,216	4,659	4,000
	Total environmental services	<u>313,170</u>	<u>407,057</u>	<u>345,336</u>	<u>372,800</u>

### Planning and Development Services

420-300-101	Building rental	3,015	0	4,250	3,000
420-720-110	Sign corridor	5,400	6,200	5,646	5,400
420-720-120	Festivals	10,581	12,328	4,086	4,000
420-720-130	Projects and programs	2,456	1,710	26,259	1,000
440-190-800	Prepaid frontage	415,141	0	0	53,206
460-500-110	Profit on sale of tax title property	0	3,191	0	0
	Total planning and development	<u>436,593</u>	<u>23,428</u>	<u>40,241</u>	<u>66,606</u>

Recreation and Cultural Services					
420-500-100	Civic Centre	47,625	40,985	50,394	48,000
420-500-200	Curling rink	2,561	2,150	7,485	3,500
420-500-300	Swimming pool	35,286	31,601	31,770	16,000
420-500-400	Activity Centre	1,457	1,576	4,514	1,500
420-500-500	Sportsgrounds	807	307	3,838	0
420-500-600	Sports Service Centre	132	217	0	100
420-500-800	Campgrounds	6,764	8,935	7,730	3,500
420-520-700	Programs	9,863	79,939	27,599	10,000
420-520-710	Donations	11,471	6,000	1,464	0
	Total recreation services	<u>120,743</u>	<u>171,710</u>	<u>134,794</u>	<u>82,600</u>

Total fees and charges	<u>982,363</u>	<u>721,278</u>	<u>683,509</u>	<u>792,948</u>
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#### UTILITIES

410-510-100	L.I. Levies - water	3,467	19,305	16,380	14,090
440-100-100	Subscriber charges	591,356	658,416	648,162	648,000
440-100-110	Workshop coin sales	1,139	1,480	338	500
440-100-120	Rural sales	117,449	115,400	121,840	128,000
440-140-100	Connection fees - water	5,040	4,590	4,320	4,500
440-140-110	Reconnection fees	60	690	570	300
440-240-100	Connection fees - sewer	0	7,942	5,580	6,000
	Total utilities	<u>718,511</u>	<u>807,822</u>	<u>797,190</u>	<u>801,390</u>

#### CAPITAL ASSET PROCEEDS

460-120-200	Capital assets proceeds	0	0	0	0
460-220-400	Sale of vehicles	-4,559	-16,675	63,408	0
460-260-500	Sale of machinery	0	0	0	0
	Total capital asset proceeds	<u>-4,559</u>	<u>-16,675</u>	<u>63,408</u>	<u>0</u>

#### INVESTMENT INCOME

470-100-100	Interest - investments	0	0	0	0
470-100-110	Interest - bank balances	11,917	15,245	15,480	23,500
	Total interest	<u>11,917</u>	<u>15,245</u>	<u>15,480</u>	<u>23,500</u>

#### OTHER REVENUES

420-200-900	Other	26	1,639	3,018	2,400
480-110-100	Governmental	0	0	0	0
	Total other revenues	<u>26</u>	<u>1,639</u>	<u>3,018</u>	<u>2,400</u>

CONDITIONAL GRANTS

Federal

450-210-100	Other	0	0	0	0
450-230-100	Student employment	0	0	1,548	0

Provincial

450-315-100	Student employment	0	0	0	0
450-340-100	Transit for disabled	2,104	2,389	57,864	1,993

Other

450-440-100	Local	7,962	0	4,200	0
450-440-101	Housing surplus	1,858	-4,207	1,970	0

Total conditional grants		11,924	-1,818	65,582	1,993
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**Total operating revenues**

4,132,979	3,933,097	4,138,837	4,168,885
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CAPITAL GRANTS AND CONTRIBUTIONS

450-300-100	UHCP	12,651	12,651	12,651	12,651
450-300-102	Highways	0	0	820,000	0
450-350-104	CWWF	12,736	86,996		0
450-350-113	New Deal	207,570	192,072	270,291	409,200
450-360-100	Other	0	20,000		0

Total capital grants		232,957	311,719	1,102,942	421,851
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**Total revenues**

4,365,936	4,244,816	5,241,779	4,590,736
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## General government services

		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET
<b>WAGES</b>					
510-110-130	Town hall	24,990	24,996	25,378	27,561
510-110-140	General office	183,255	197,333	199,968	206,966
<b>BENEFITS</b>					
510-120-130	Town hall	4,836	4,981	4,986	5,401
510-120-140	General office	23,682	35,645	35,998	39,817
	Subtotal wages and benefits	<u>236,763</u>	<u>262,955</u>	<u>266,330</u>	<u>279,746</u>
<b>COUNCIL</b>					
510-110-110	Mayor salary	12,971	12,971	10,530	13,180
510-120-110	Mayor benefits	172	174	363	172
510-110-120	Councillor meetings	34,341	35,780	37,337	43,080
510-120-120	Councillor benefits	578	585	2,316	636
	Subtotal council remuneration	<u>48,062</u>	<u>49,511</u>	<u>50,546</u>	<u>57,068</u>
<b>PROFESSIONAL/CONTRACT SERVICES</b>					
510-200-110	Legal fees	4,002	1,051	1,049	2,500
510-200-130	Audit	12,724	13,626	13,890	14,000
510-200-150	Assessment	30,401	29,931	29,876	31,090
510-200-170	Advertising and printing	1,829	2,385	2,617	2,500
510-210-160	Training and travel	7,546	9,389	8,928	8,000
510-220-100	Town hall	7,130	16,049	14,390	10,500
510-220-110	General office	19,029	25,345	21,515	24,000
510-220-120	Receptions	4,067	2,182	2,427	4,000
510-220-130	Farm	11,188	11,195	11,309	11,500
510-220-140	OH&S / Counselling	108	1,800	185	500
510-230-100	Insurance	15,515	18,892	19,858	23,000
510-240-100	Memberships and subscriptions	5,623	5,310	6,364	6,900
510-260-150	Elections	0	0	1,904	5,000
510-280-150	Board of revision	453	553	0	0
510-290-100	Service charges	0	0	1,312	100
	Subtotal pro/contract services	<u>119,616</u>	<u>137,708</u>	<u>135,625</u>	<u>143,590</u>
<b>UTILITIES</b>					
510-300-110	Heat - Town hall	6,838	9,337	3,571	4,200
510-300-120	Power - Town hall	13,898	13,186	9,228	10,000
510-300-140	Phone - Town hall	3,011	3,069	2,902	3,000
510-310-140	Phone - General office	3,408	2,992	2,901	3,000
	Subtotal utilities	<u>27,154</u>	<u>28,585</u>	<u>18,603</u>	<u>20,200</u>

MATERIALS AND SUPPLIES

510-420-100	Town hall	6,339	6,178	9,660	11,000
510-420-110	General office	13,023	13,539	15,479	19,000
510-420-120	Receptions	3,136	2,209	147	4,000
510-420-130	Farm	0	0	0	0
510-420-140	OH&S / Counselling	0	0	0	0
510-450-100	Elections	0	0	375	1,200
510-480-150	Board of revision	0	0	0	0
	Subtotal M & S	<u>22,499</u>	<u>21,926</u>	<u>25,661</u>	<u>35,200</u>

GRANTS/CONTRIBUTIONS

510-500-110	Grants and contributions	0	0	0	0
	Subtotal grants/contributions	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

INTEREST

510-710-110	Long term debt - loan interest	0	0	0	0
510-700-110	Short term debt - interest charges	0	0	0	0
	Subtotal interest	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

ALLOWANCES

510-800-110	Uncollectable Tax Arrears	0	0	0	0
510-800-120	Uncollectable Tax Title Property	0	13,300	0	0
510-800-130	Uncollectable Trade Accounts	1,903	5,200	5,350	5,200
510-800-150	Loss on Sale of Land	0	0	0	0
	Subtotal allowances	<u>1,903</u>	<u>18,500</u>	<u>5,350</u>	<u>5,200</u>

AMORTIZATION

510-600-299	Buildings, improvements and structures	12,889	12,889	12,889	15,197
	Subtotal amortization	<u>12,889</u>	<u>12,889</u>	<u>12,889</u>	<u>15,197</u>

OTHER (SPECIFY)

510-900-120	Cash over/under	-100	10	-32	50
510-900-130	Other	0	0	0	0
	Subtotal other	<u>-100</u>	<u>10</u>	<u>-32</u>	<u>50</u>

**Total General government services**

		<u>468,786</u>	<u>532,083</u>	<u>514,971</u>	<u>556,251</u>
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**Protective services**

	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 BUDGET</b>
<b>POLICE PROTECTIVE SERVICES</b>				
PROFESSIONAL/CONTRACT SERVICES				
520-210-100 RCMP contract (police protection)	147,373	149,326	152,109	155,000
Subtotal pro/contract services	<u>147,373</u>	<u>149,326</u>	<u>152,109</u>	<u>155,000</u>
POLICING GRANTS AND CONTRIBUTIONS				
520-500-110 RCMP youth initiative fund contributions	500	500	500	500
Subtotal community fund	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>
Total police protective services	<u>147,873</u>	<u>149,826</u>	<u>152,609</u>	<u>155,500</u>
<b>OTHER PROTECTIVE SERVICES</b>				
WAGES AND BENEFITS				
525-110-110 Fire fighter wages	40,319	53,975	61,934	47,880
525-120-110 Fire fighter benefits	329	381	338	380
525-110-150 EMO	1,200	800	500	1,200
Subtotal wages and benefits	<u>41,848</u>	<u>55,156</u>	<u>62,772</u>	<u>49,460</u>
PROFESSIONAL/CONTRACT SERVICES				
525-210-110 Fire protection	25,211	31,765	46,660	38,745
525-270-100 EMO	213	43	54	500
525-280-100 Building inspections	5,298	5,250	5,826	5,000
525-290-100 Bylaw enforcement / pest control	2,484	11,772	12,700	20,000
Subtotal pro/contract services	<u>33,206</u>	<u>48,831</u>	<u>65,240</u>	<u>64,245</u>
UTILITIES				
525-300-110 Heat	2,159	2,949	1,128	1,200
525-300-120 Power	4,389	4,164	2,914	3,072
525-300-140 Phone	1,454	1,470	1,503	1,560
Subtotal utilities	<u>8,002</u>	<u>8,582</u>	<u>5,545</u>	<u>5,832</u>
MAINTENANCE, MATERIALS AND SUPPLIES				
525-410-110 Fire protection	21,185	32,055	28,924	30,550
525-470-100 EMO	2,426	0	0	500
525-490-100 Bylaw enforcement / pest control	1,443	3,129	1,125	1,000
Subtotal M & S	<u>25,055</u>	<u>35,184</u>	<u>30,049</u>	<u>32,050</u>
INTEREST				
525-720-110 Loan - interest	0	0	0	0
Subtotal interest	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>



AMORTIZATION

525-600-299	Structures	0	0	0	0
525-600-399	Machinery and equipment	13,895	13,895	13,895	13,895
525-600-499	Vehicles	12,240	12,240	12,240	12,240
	Subtotal amortization	<u>26,135</u>	<u>26,135</u>	<u>26,135</u>	<u>26,135</u>
	Total other protective services	<u>134,246</u>	<u>173,888</u>	<u>189,740</u>	<u>177,722</u>
	<b>Total Protective services</b>	<u><u>282,119</u></u>	<u><u>323,714</u></u>	<u><u>342,350</u></u>	<u><u>333,222</u></u>

**Transportation services**

		<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 BUDGET</b>
<b>WAGES</b>					
530-110-120	Foreman	63,026	78,859	47,469	77,600
530-110-130	Labourer	327,623	361,311	373,927	406,333
<b>BENEFITS</b>					
530-120-120	Foreman	9,697	11,802	8,486	14,205
530-130-130	Labourer	59,096	65,812	69,960	78,484
	Subtotal wages and benefits	<u>459,443</u>	<u>517,784</u>	<u>499,842</u>	<u>576,623</u>
<b>PROFESSIONAL/CONTRACT SERVICES</b>					
530-220-100	Equipment	7,001	9,976	9,912	10,000
530-220-110	Workshop	6,450	4,814	15,137	10,000
530-220-120	Storm sewers	1,515	714	1,309	1,000
530-220-130	Streets and curbs	37,428	5,756	0	6,000
530-220-135	Back lanes	0	0	0	500
530-220-140	Snow removal	25,027	32,227	22,216	20,000
530-220-150	Boulevards	7,335	3,653	2,422	7,000
530-220-160	Signs and signals	22	722	43	100
530-220-170	Dutch Elm disease	0	0	0	0
530-220-180	Small tools and equipment	284	96	155	200
530-220-190	Gravel	0	0	0	0
530-220-200	Railway grade crossings	3,879	3,923	4,000	4,575
530-220-210	Custom work	0	0	0	0
530-220-220	Sidewalks	8,909	117	0	10,000
530-250-100	Training and travel	37	141	-40	5,000
530-260-100	Vehicle insurance and registration	21,388	21,417	22,433	23,000
	Subtotal pro/contract services	<u>119,275</u>	<u>83,556</u>	<u>77,587</u>	<u>97,375</u>
<b>UTILITIES</b>					
530-300-110	Heat - workshop	6,429	7,984	6,831	7,600
530-300-120	Power - workshop	3,960	3,710	3,551	3,900
530-310-100	Street lighting	64,163	65,907	66,876	68,000
530-310-200	Power - signs and signals	231	240	265	275
530-300-105	Phone - supervision	1,744	1,569	1,931	1,630
530-300-140	Phone - workshop	1,649	1,654	1,638	1,680
	Subtotal utilities	<u>78,177</u>	<u>81,065</u>	<u>81,092</u>	<u>83,085</u>

MAINTENANCE, MATERIALS AND SUPPLIES

530-420-100	Equipment	26,930	28,621	24,059	26,500
530-420-110	Workshop	5,726	6,401	14,294	8,000
530-420-120	Storm sewers	3,290	1,317	207	1,000
530-420-130	Streets and curbs	27,205	28,125	24,063	23,500
530-420-135	Back lanes	0	0	0	500
530-420-140	Sidewalks	8,289	0	795	500
530-420-150	Boulevards	1,170	169	3,661	500
530-420-160	Signs and signals	715	3,783	4,716	2,000
530-420-170	Dutch Elm disease	0	0	0	0
530-420-180	Small tools and equipment	2,680	2,606	3,787	6,600
530-420-190	Gravel	25,306	14,678	14,259	17,000
530-420-220	Snow removal	0	0	0	0
530-425-110	Fuel and oil	32,843	38,754	34,834	39,000
	Subtotal M & S	<u>134,155</u>	<u>124,455</u>	<u>124,673</u>	<u>125,100</u>

AMORTIZATION

530-600-299	Buildings, improvements and structures	5,434	5,434	5,434	5,434
530-600-399	Machinery and equipment	44,685	48,860	50,658	56,854
530-600-499	Vehicles	10,222	11,040	10,540	11,265
530-600-699	Infrastructure	236,813	235,786	210,258	370,702
	Subtotal amortization	<u>297,154</u>	<u>301,120</u>	<u>276,890</u>	<u>444,255</u>

INTEREST

530-700-110	Loan interest	16,423	12,501	7,041	59,997
	Subtotal interest	<u>16,423</u>	<u>12,501</u>	<u>7,041</u>	<u>59,977</u>

**Total Transportation services**

<u>1,104,626</u>	<u>1,120,480</u>	<u>1,067,127</u>	<u>1,386,417</u>
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**Environmental, health and welfare services**

		<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>
<b>WAGES</b>					
540-110-110	Sanitation worker	11,745	14,340	13,226	14,346
<b>BENEFITS</b>					
540-120-110	Sanitation worker	1,848	2,374	2,533	2,670
	Subtotal wages and benefits	<u>13,593</u>	<u>16,714</u>	<u>15,760</u>	<u>17,016</u>
<b>PROFESSIONAL/CONTRACT SERVICES</b>					
540-200-110	Garbage collection	185,539	187,228	186,858	218,000
540-200-120	Waste disposal site	23,765	64,532	85,904	86,000
540-200-130	Cemetery	2,560	6,215	1,988	7,000
540-200-140	Other (Handi Bus)	457	6,135	7,524	7,000
	Subtotal pro/contract services	<u>212,322</u>	<u>264,110</u>	<u>282,275</u>	<u>318,000</u>
<b>UTILITIES</b>					
540-300-110	Heat - Handi Bus	0	597	995	1,000
540-300-120	Power - Handi Bus	0	480	421	700
		<u>0</u>	<u>1,078</u>	<u>1,416</u>	<u>1,700</u>
<b>MAINTENANCE, MATERIALS AND SUPPLIES</b>					
540-400-110	Garbage collection	2,436	2,849	2,734	3,000
540-400-120	Waste disposal site	889	990	1,784	1,000
540-400-130	Cemetery	313	7,193	1,530	6,500
540-400-140	Other (Handi Bus)	0	2,796	774	1,000
	Subtotal M & S	<u>3,638</u>	<u>13,829</u>	<u>6,821</u>	<u>11,500</u>
<b>GRANTS AND CONTRIBUTIONS</b>					
540-500-110	Grants and contributions	5,604	0	0	2,500
	Subtotal grants and contributions	<u>5,604</u>	<u>0</u>	<u>0</u>	<u>2,500</u>
<b>AMORTIZATION</b>					
540-600-299	Buildings, improvements and structures	1,213	619	619	619
540-600-399	Machinery and equipment	2,227	2,227	2,227	2,227
540-600-499	Vehicles	8,558	5,405	5,405	10,295
	Subtotal amortization	<u>11,998</u>	<u>8,251</u>	<u>8,251</u>	<u>13,141</u>
<b>INTEREST</b>					
540-700-110	Loan interest	0	0	0	0
	Subtotal interest	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>OTHER (SPECIFY)</b>					
540-900-110	Provision for landfill decommission	1,440	1,533	1,632	1,738
	Subtotal other	<u>1,440</u>	<u>1,533</u>	<u>1,632</u>	<u>1,738</u>
<b>Total Environment, health and welfare services</b>		<u>248,594</u>	<u>305,515</u>	<u>316,156</u>	<u>365,595</u>

## Planning and development services

		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET
<b>WAGES</b>					
560-110-110	Community Development officer	40,268	48,826	47,196	52,852
560-110-120	Summer tourism worker	8,979	8,517	9,416	4,937
560-110-130	Caretaker - visitor's centre	579	978	1,003	847
<b>BENEFITS</b>					
560-120-110	Community Development officer	7,135	9,094	8,761	10,510
560-120-120	Summer tourism worker	698	668	734	398
560-120-130	Caretaker - visitor's centre	134	179	191	166
	Subtotal wages and benefits	<u>57,792</u>	<u>68,262</u>	<u>67,301</u>	<u>69,711</u>
<b>PROFESSIONAL/CONTRACT SERVICES</b>					
560-220-100	Town promotions	5,381	3,944	4,306	4,000
560-220-110	Economic development	3,646	2,107	2,411	5,000
560-220-120	Tourism development	3,784	1,249	2,262	2,000
560-220-130	Street decorations	75	0	0	50
560-220-140	Tourism infrastructure	955	1,054	29,995	5,500
560-220-150	Festivals	16,698	2,204	2,171	1,000
560-220-170	Maintenance of tax title property	0	18,014	25,584	0
560-220-180	Planning & zoning	0	157	0	0
560-220-190	Training and travel	0	0	0	100
560-220-200	Child Action Plan	12,099	0	0	0
	Subtotal pro/contract services	<u>42,637</u>	<u>28,728</u>	<u>66,728</u>	<u>17,650</u>
<b>UTILITIES</b>					
560-310-130	Heat - visitors centre	2,047	2,321	1,584	2,200
560-310-131	Heat - clinic	733	362	0	0
560-300-110	Power - street decorations	635	701	703	740
560-300-130	Power - visitors centre	1,283	1,116	924	1,000
560-300-131	Power - clinic	713	280	0	0
560-300-140	Phone - supervision	985	663	866	1,580
560-300-150	Phone - visitors centre	663	894	1,142	1,100
	Subtotal utilities	<u>7,058</u>	<u>6,337</u>	<u>5,219</u>	<u>6,620</u>
<b>MAINTENANCE, MATERIALS AND SUPPLIES</b>					
560-420-100	Town promotions	2,703	4,099	1,072	2,000
560-420-110	Economic development	14,340	2,325	3,208	3,500
560-420-120	Tourism development	1,739	1,794	6,340	6,000
560-420-130	Street decorations	15,820	6,333	7,001	7,000
560-420-140	Tourism infrastructure	2,205	254	1,854	5,000
560-420-150	Festivals	10,296	11,231	5,873	5,000
560-420-170	Maintenance of tax title property	0	0	0	0
560-420-180	Planning & zoning	0	0	0	0
560-420-200	Child Action Plan	5,372	0	0	0
	Subtotal M & S	<u>52,476</u>	<u>26,035</u>	<u>25,347</u>	<u>28,500</u>

INTEREST

560-700-110	Loan interest	0	0	0	0
	Subtotal interest	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

GRANTS AND CONTRIBUTIONS

560-500-110	Grants and contributions	15,000	5,150	10,000	5,750
	Subtotal grants and contributions	<u>15,000</u>	<u>5,150</u>	<u>10,000</u>	<u>5,750</u>

OTHER

560-600-121	Minor capital	0	0	0	0
	Subtotal other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

AMORTIZATION

560-600-299	Buildings, improvements and structures	4,957	4,957	4,957	4,957
	Subtotal amortization	<u>4,957</u>	<u>4,957</u>	<u>4,957</u>	<u>4,957</u>

**Total planning and development services**

		<u>179,921</u>	<u>139,470</u>	<u>179,552</u>	<u>133,188</u>
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**Recreation and cultural services**

		<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 BUDGET</b>
<b>WAGES</b>					
570-110-110	Recreation director	52,625	58,323	58,128	59,154
570-110-140	Swimming pool	76,723	82,544	84,045	41,791
570-110-180	Parks labourer	0	0	25,335	47,043
570-110-150	Caretaker (all facilities)	10,933	11,196	11,859	13,978
<b>BENEFITS</b>					
570-120-110	Recreation director	9,369	10,326	10,707	11,218
570-120-140	Swimming pool	4,413	5,545	5,924	3,526
570-120-180	Parks labourer	0	0	4,814	9,258
570-120-150	Caretaker (all facilities)	2,044	2,112	2,349	2,742
	Subtotal wages and benefits	<u>156,108</u>	<u>170,045</u>	<u>203,162</u>	<u>188,710</u>
<b>PROFESSIONAL/CONTRACT SERVICES</b>					
570-220-100	Leisure services office	1,253	883	1,407	1,500
570-220-110	Civic Centre	63,878	83,294	83,860	50,000
570-220-120	Curling rink	6,114	11,327	9,811	12,000
570-220-130	Swimming pool	9,285	6,080	8,386	7,500
570-220-140	Activity Centre	4,039	4,422	4,384	61,500
570-220-160	Library	127	122	122	150
570-220-170	Parks and playgrounds	2,059	2,475	2,142	2,500
570-220-180	Sportsgrounds	256	6,091	708	1,000
570-220-190	Sports Service Centre	1,908	2,156	4,322	5,500
570-220-210	Programs	1,456	64,433	25,851	3,000
570-220-220	Campgrounds	0	0	0	0
570-220-230	Tennis court	0	0	0	0
570-220-250	Soccer pitch	0	0	0	0
570-220-260	Splash park	0	100	0	0
570-220-270	Training and travel	0	0	0	100
570-500-130	Regional library levy	31,022	29,510	29,330	29,510
	Subtotal pro/contract services	<u>121,395</u>	<u>210,894</u>	<u>170,323</u>	<u>174,260</u>

#### UTILITIES

570-300-110	Heat - Civic Centre	11,988	13,045	10,366	12,000
570-300-120	Heat - curling rink	5,379	8,572	11,264	12,200
570-300-130	Heat - swimming pool	3,396	3,225	6,636	3,000
570-300-140	Heat - Activity Centre	2,498	2,253	3,499	4,600
570-300-190	Heat - Sports Service Centre	1,845	2,254	2,013	3,000
570-310-110	Power - Civic Centre	37,698	39,686	37,040	38,000
570-310-120	Power - curling rink	18,195	19,107	16,971	18,000
570-310-130	Power - swimming pool	3,034	3,136	3,526	1,800
570-310-140	Power - Activity Centre	1,168	1,227	3,545	3,600
570-310-170	Power - parks and playgrounds	487	790	688	820
570-310-180	Power - sportsgrounds	415	420	418	440
570-310-190	Power - Sports Service Centre	1,998	2,155	2,272	2,300
570-310-200	Power - campgrounds	1,595	3,070	2,573	2,600
570-310-210	Power - splash park	0	1,388	611	720
570-330-100	Phone - Leisure services office	1,553	1,571	1,572	1,600
570-330-110	Phone - Civic Centre	1,366	1,393	1,391	1,400
570-330-120	Phone - curling rink	397	459	724	800
570-330-130	Phone - swimming pool	562	608	881	1,000
570-330-140	Phone - Activity Centre	378	483	1,352	1,400
570-330-160	Phone - library	1,386	1,354	1,449	1,800
	Subtotal utilities	<u>95,338</u>	<u>106,196</u>	<u>108,790</u>	<u>111,080</u>

#### MAINTENANCE, MATERIALS AND SUPPLIES

570-420-100	Leisure services office	3,111	4,417	5,381	4,000
570-420-110	Civic Centre	24,758	40,527	79,987	25,000
570-420-120	Curling rink	7,777	6,234	9,145	8,000
570-420-130	Swimming pool	13,964	18,673	7,739	3,000
570-420-140	Activity Centre	2,379	3,058	8,288	8,000
570-420-160	Library	0	0	0	0
570-420-170	Parks and playgrounds	5,036	3,228	1,446	2,000
570-420-180	Sportsgrounds	4,016	7,869	13,847	10,500
570-420-190	Sports Service Centre	1,957	2,433	6,134	6,500
570-420-210	Programs	3,718	16,321	6,415	3,000
570-420-220	Campgrounds	360	600	2,720	3,000
570-420-230	Tennis court	0	0	0	0
570-420-250	Soccer pitch	0	0	0	0
570-420-260	Splash park	0	0	0	200
	Subtotal M & S	<u>67,076</u>	<u>103,361</u>	<u>141,101</u>	<u>73,200</u>

#### GRANTS AND CONTRIBUTIONS

570-500-110	Grants and contributions	1,000	225	180	0
	Subtotal grants and contributions	<u>1,000</u>	<u>225</u>	<u>180</u>	<u>0</u>

#### AMORTIZATION

570-600-199	Land improvements	381	381	381	1,461
570-600-299	Buildings, improvements and structures	45,295	54,247	58,897	61,076
570-600-399	Machinery and equipment	5,544	5,544	5,544	5,544
	Subtotal amortization	<u>51,220</u>	<u>60,172</u>	<u>64,822</u>	<u>68,081</u>



INTEREST

570-700-110	Loan interest	0	0	0	0
	Subtotal interest	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

OTHER (SPECIFY)

570-900-110	Other recreation and culture	0	0	0	0
	Subtotal other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

<b>Total Recreation and cultural services</b>		<u>492,138</u>	<u>650,893</u>	<u>688,377</u>	<u>615,331</u>
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**Water and sewer utilities**

		<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 BUDGET</b>
<b>WAGES</b>					
580-110-110	Water treatment plant operator	54,662	61,377	61,906	61,886
580-110-130	Treatment plant wages (facility checks)	3,952	4,452	5,742	4,220
585-110-110	Lift station wages (facility checks)	1,952	1,954	1,823	3,857
<b>BENEFITS</b>					
580-120-110	Water treatment plant operator	9,031	10,910	11,325	12,536
	Subtotal wages and benefits	<u>69,596</u>	<u>78,694</u>	<u>80,795</u>	<u>82,498</u>
<b>PROFESSIONAL/CONTRACT SERVICES</b>					
580-230-100	Training and travel	1,194	4,702	2,436	4,000
580-230-110	Water - supply	12,115	11,038	20,324	15,000
580-230-130	Water - treatment plant	19,033	16,652	18,193	19,000
580-230-140	Water - pumphouse	4,939	1,102	4,196	5,500
580-230-150	Water - mains and services	18,835	38,600	30,504	26,000
580-230-160	Water - connections	219	6,259	5,739	1,000
585-230-110	Sewer - lagoon	731	0	548	600
585-230-120	Sewer - lift stations	1,621	13,008	1,942	2,000
585-230-130	Sewer - mains and services	18,688	30,167	22,064	14,000
585-230-140	Sewer - connections	0	0	0	12,000
	Subtotal pro/contract services	<u>77,374</u>	<u>121,529</u>	<u>105,947</u>	<u>99,100</u>
<b>UTILITIES</b>					
580-310-110	Heat - water - treatment plant	2,777	3,729	3,580	4,000
585-300-110	Heat - sewer - lift stations	1,951	2,175	2,660	2,800
580-300-120	Power - water - supply	25,641	29,248	25,993	28,000
580-310-120	Power - water - treatment plant	12,051	12,691	12,917	13,000
580-320-120	Power - water - pumphouse	15,590	15,135	16,933	17,000
585-300-120	Power - sewer - lift stations	13,208	14,294	14,128	14,800
580-310-140	Phone - water - treatment plant	3,943	3,911	3,968	4,100
585-300-140	Phone - sewer - lift stations	590	597	600	610
	Subtotal utilities	<u>75,751</u>	<u>81,781</u>	<u>80,779</u>	<u>84,310</u>

MAINTENANCE, MATERIALS AND SUPPLIES

580-430-110	Water - supply	782	3,490	6,948	2,000
580-430-130	Water - treatment plant	23,410	26,271	33,928	25,500
580-430-140	Water - pumphouse	1,059	2,796	9,264	1,000
580-430-150	Water - mains and services	2,672	26,105	29,664	8,000
580-430-160	Water - connections	7,865	876	4,787	4,000
585-430-110	Sewer - lagoon	0	0	860	500
585-430-120	Sewer - lift stations	3,387	5,120	4,647	5,000
585-430-130	Sewer - mains and services	23	8,013	4,482	4,000
585-430-140	Sewer - connections	909	5,907	2,758	2,000
585-430-150	Utility office	2,732	2,535	3,945	3,000
	Subtotal M & S	<u>42,840</u>	<u>81,112</u>	<u>101,284</u>	<u>55,000</u>

GRANTS AND CONTRIBUTIONS

580-500-110	Water - Grants and contributions	0	0	0	0
	Subtotal grants and contributions	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

AMORTIZATION

580-600-299	Water - Buildings, improv. and structures	45,200	45,200	57,924	50,928
580-600-399	Water - Machinery and equipment	2,625	2,625	2,625	2,625
580-600-699	Water - Infrastructure	112,342	127,909	124,531	124,197
585-600-199	Sewer - Land improvements	1,230	1,230	1,230	4,705
585-600-299	Sewer - Buildings, improv. and structures	31,102	31,102	31,102	31,102
585-600-699	Sewer - Infrastructure	8,051	5,936	6,035	6,035
	Subtotal amortization	<u>200,550</u>	<u>214,002</u>	<u>223,447</u>	<u>219,592</u>

ALLOWANCES

580-800-110	Water and Sewer Utility	0	3,811	888	0
	Subtotal allowances	<u>0</u>	<u>3,811</u>	<u>888</u>	<u>0</u>

INTEREST

580-700-120	Debenture interest	0	0	0	0
580-700-130	Loan interest	1,874	6,460	11,242	9,623
	Subtotal interest	<u>1,874</u>	<u>6,460</u>	<u>11,242</u>	<u>9,623</u>

**Total water and sewer utilities**

<u>467,986</u>	<u>587,390</u>	<u>604,383</u>	<u>550,124</u>
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**Total operating expenditures**

<u>3,244,170</u>	<u>3,659,546</u>	<u>3,712,915</u>	<u>3,940,126</u>
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## Acquisition of Capital assets

	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	
<b>GENERAL GOVERNMENT</b>					
510-600-130	Equipment - computers	0	0	0	13,000
510-600-140	Equipment - office	0	0	46,153	0
510-600-150	Equipment - furniture	0	0	0	0
	Subtotal general government	0	0	46,153	13,000
<b>PROTECTIVE SERVICES</b>					
525-600-140	Equipment - fire protection	0	0	0	0
525-600-140	Equipment - vehicles	0	0	0	300,000
	Subtotal protective services	0	0	0	300,000
<b>TRANSPORTATION</b>					
530-600-120	Buildings - workshop	0	0	0	0
530-600-140	Equipment - licensed	34,406	0	14,500	0
530-600-150	Equipment - unlicensed	135,004	23,775	95,930	4,000
535-610-100	Engineered structures - street paving	0	0	2,464,657	35,000
535-610-110	Engineered structures - sidewalks	0	0	0	0
535-610-120	Engineered structures - storm sewer	0	0	0	0
535-610-130	Engineered structures - airstrip	0	0	0	0
	Subtotal transportation	169,411	23,775	2,575,087	39,000
<b>ENVIRONMENT</b>					
540-600-130	Equipment - waste disposal grounds	0	0	0	0
540-600-130	Other	0	0	97,765	0
	Subtotal environment	0	0	97,765	0
<b>PLANNING AND DEVELOPMENT</b>					
560-600-110	Land	0	0	0	0
560-600-120	Structures	0	0	0	5,000
560-600-190	Other	0	0	0	0
	Subtotal planning and development	0	0	0	5,000
<b>RECREATION AND CULTURE</b>					
570-600-110	Civic Centre	166,666	108,333	22,260	30,000
570-600-120	Curling Rink	12,372	19,654	0	20,000
570-600-130	Swimming pool	0	0	7,600	0
570-600-140	Activity Centre	0	0	13,706	0
570-600-170	Parks and playgrounds	0	0	0	6,000
570-600-180	Sportsgrounds	0	0	21,613	17,000
570-600-190	Sports Service Centre	0	0	0	0
570-600-200	Office	0	0	0	0
	Subtotal recreation and culture	179,038	127,987	65,179	73,000

UTILITIES

580-600-110	Water - Land	0	0	0	0
580-600-120	Water - Buildings	0	132,976	0	331,000
580-600-130	Water - Equipment	0	144,040	0	63,600
580-600-140	Water - Water mains	0	0	0	106,412
580-600-150	Water - Water supply	0	0	0	70,000
585-600-110	Sewer - Land	0	0	69,510	0
585-600-120	Sewer - Buildings	0	0	0	0
585-600-130	Sewer - Equipment	0	0	0	0
	Subtotal utilities	<u>0</u>	<u>277,016</u>	<u>69,510</u>	<u>571,012</u>

**Acquisition of tangible capital assets**

<u>348,448</u>	<u>428,778</u>	<u>2,853,694</u>	<u>1,001,012</u>
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## Transfers and long term debt

	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET
<b>LONG TERM DEBT REPAID</b>				
General government				
Long term debt - loan principal	0	0	0	0
Protective services				
Long term debt - loan principal	0	0	0	0
Transportation services				
Long term debt - loan principal	130,060	133,983	136,205	281,328
Environment, health and welfare services				
Long term debt - loan principal	0	0	0	0
Planning and development				
Long term debt - loan principal	0	0	0	0
Recreation and culture services				
Long term debt - loan principal	0	0	0	0
Utilities				
Long term debt - loan principal	23,005	62,410	32,706	34,885
<b>Total long term debt repaid</b>	<b>153,066</b>	<b>196,392</b>	<b>168,911</b>	<b>316,213</b>
<b>LONG TERM DEBT ISSUED</b>				
Street paving	0	0	1,211,657	0
Local improvement	0	265,655	0	0
<b>Total long term debt issued</b>	<b>0</b>	<b>265,655</b>	<b>1,211,657</b>	<b>0</b>
<b>TRANSFERS TO RESERVE</b>				
590-110-100 Cemetery Fund	32,500	27,500	36,250	36,260
590-110-102 Snow removal	0	0	0	0
590-110-120 Subdivision	10,000	5,000	0	0
590-110-130 Future Capital Expenditures	300,000	102,500	14,300	209,000
590-110-140 Civic Centre Ice plant	5,000	5,000	5,000	5,000
590-110-150 Fire Protection Board	12,558	0	9,090	0
590-110-160 Curling Rink Ice Plant	5,000	5,000	5,000	5,000
590-110-170 Facilities	5,000	5,000	23,400	5,000
590-110-180 Water and Sewer Utility	50,000	100,000	100,000	100,000
590-110-190 Sidewalks	25,000	20,000	600	0
590-110-192 Civic Centre	0	0	0	0
590-110-200 Streets	97,941	0	0	100,000
590-120-100 Surplus	0	0	0	1,467
590-150-100 Capital Trust Fund	40,000	25,000	25,000	0
590-190-100 Other	42,000	53,785	46,465	5,000
590-900-100 Change in non-financial assets	0	0	0	0
<b>Total transfers to</b>	<b>624,999</b>	<b>348,785</b>	<b>265,105</b>	<b>466,727</b>

TRANSFERS FROM ALLOWANCES

490-100-110	Reserves - Cemetery Fund	100,000	45,000	0	0
490-100-120	Reserves - Future Capital Expenditures	0	36,800	59,000	0
490-100-130	Reserves - Civic Centre	75,000	42,500	0	20,000
490-100-140	Reserves - Fire Protection Board	19,256	12,558	0	42,509
490-100-150	Reserves - Snow removal	0	0	0	0
490-100-160	Reserves - Facilities	50,000	0	0	17,600
490-100-170	Reserves - Curling Rink	12,000	0	0	20,000
490-100-210	Reserves - Sidewalks	0	0	0	10,000
490-100-200	Reserves - Airstrip	0	0	0	0
490-100-220	Reserves - Streets	0	200,000	0	0
490-100-230	Reserves - Subdivision	0	0	0	100,000
490-100-240	Reserves - Splash park	0	0	0	0
490-100-250	Reserves - RCMP Community Fund	500	500	500	500
490-120-100	Governmental surplus	0	0	0	0
490-150-100	Capital trust fund	0	0	0	100,000
490-100-190	Water and sewer utility	0	30,000	0	31,375
<b>Total transfers from</b>		<b>269,063</b>	<b>367,358</b>	<b>59,500</b>	<b>341,984</b>

**2020 Capital budget**

EXPENDITURE	COST	OPERATING REVENUE	LOCAL IMPROVEMENTS PREPAID	NOT PPD	LOAN	CTF	RESERVES	GRANT	MISC.	
<b>General Government</b>										
Network upgrades	13,000	13,000								13,000
<i>Total</i>	13,000	13,000	0	0	0	0	0	0	0	13,000
<b>Protective</b>										
New fire truck	300,000	18,290				100,000	33,420		148,290	300,000
<i>Total</i>	300,000	18,290	0	0	0	100,000	33,420	0	148,290	300,000
<b>Transportation</b>										
Sand sealing	35,000	35,000								35,000
Mower replacement	4,000	4,000								4,000
<i>Total</i>	39,000	39,000	0	0	0	0	0	0	0	39,000
<b>Environment, health and welfare</b>										
<i>Total</i>	0	0								0
	0	0	0	0	0	0	0	0	0	0
<b>Planning and Development</b>										
Park wiring	5,000	5,000								5,000
<i>Total</i>	5,000	5,000	0	0	0	0	0	0	0	5,000
<b>Recreation and Culture</b>										
Tractor and attachments	6,000	6,000								6,000
Remove mezzanine	10,000	10,000								10,000
Replace skating rink compressor	20,000	0					20,000			20,000
Ball diamonds	17,000	8,400					8,600			17,000
Replace curling rink compressor	20,000	0					20,000			20,000
<i>Total</i>	73,000	24,400	0	0	0	0	48,600	0	0	73,000
<b>Total Governmental</b>	430,000	99,690	0	0	0	100,000	82,020	0	148,290	430,000



**Utilities**

Water main LIP	106,412	0	26,603	26,603			53,206		106,412	
Water treatment plant effluent	325,000	25,000					300,000		325,000	
Well rehabilitation	60,000	28,625				31,375			60,000	
Rebuild WTP pumps	63,600	7,606					55,994		63,600	
Heaters at WTP	6,000	6,000							6,000	
Tower improvements	10,000	10,000							10,000	
<b>Total W &amp; S Utility</b>	<b>571,012</b>	<b>77,231</b>	<b>26,603</b>	<b>26,603</b>	<b>0</b>	<b>0</b>	<b>31,375</b>	<b>409,200</b>	<b>0</b>	<b>571,012</b>
<b>Total 2018</b>	<b>1,001,012</b>	<b>176,921</b>	<b>26,603</b>	<b>26,603</b>	<b>0</b>	<b>100,000</b>	<b>113,395</b>	<b>409,200</b>	<b>148,290</b>	<b>1,001,012</b>

**Conversion of PSAB budget to management budget**

	<b>2017 ACTUAL</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 BUDGET</b>
TOTAL REVENUE	4,132,979	3,933,097	4,138,837	4,168,885
TOTAL EXPENSES	3,244,170	3,659,546	3,712,915	3,940,126
Capital grants and contributions	232,957	311,719	1,102,942	421,851
Surplus as per PSAB	<u>1,121,765</u>	<u>585,270</u>	<u>1,528,864</u>	<u>650,610</u>
Acquisition of TCA	-348,448	-428,778	-2,853,694	-1,001,012
Amortization of TCA	604,903	627,526	617,391	791,358
Proceeds on disposal of TCA	0	0	0	0
Loss (gain) on the disposal of TCA	0	0	0	0
Surplus (deficit) of capital over expenditures	<u>256,455</u>	<u>198,748</u>	<u>-2,236,303</u>	<u>-209,654</u>
Decrease (increase) in non-financial assets	0	0	0	0
Long term debt principal repayments	-153,066	-196,392	-168,911	-316,213
Long term debt issued	0	265,655	1,211,657	0
Transfers to reserves	-624,999	-348,785	-265,105	-466,727
Transfers from reserves	269,063	367,358	59,500	341,984
Transfer to (from) surplus	0	0	0	0
Increase in net financial assets	<u>-509,001</u>	<u>87,835</u>	<u>837,141</u>	<u>-440,956</u>
Budget as presented for internal purposes	869,219	871,853	129,702	0